

Child Advocate Attorney Representation and Workload Study

Appendices

By Governmental Services Division
Carl Vinson Institute of Government



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Appendix A: Analysis of JCATS Data

Note: The following analysis is based on a Juvenile Court computer system dataset. Our analysis counted cases without dispositions as open cases for the CAA Office. A subsequent review of a sample of case files of non-disposed cases in the years prior to 2006 indicated that many of these “open” cases were no longer active. Consequently, the analysis showed a caseload trend that is artificially skewed upward.

Yearly Trend in Caseloads

The following chart and accompanying table presents the trend in the Child Advocate Attorney’s Office caseloads (as measured on January 1 of each year) over the course of the last 10 years.

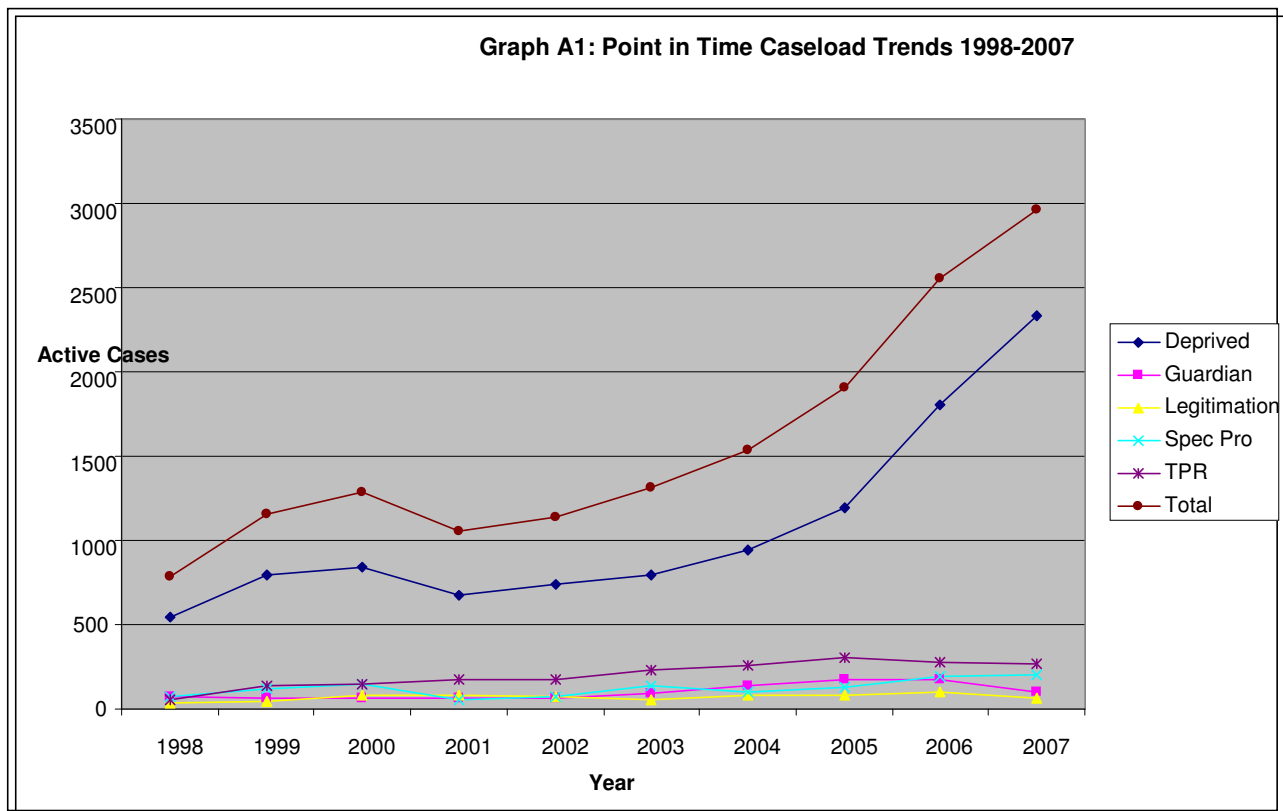


Table A1: Trend in Case Loads by Case Type

Year	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Deprived	546	792	844	679	745	798	946	1198	1808	2330
Guardian	73	62	69	62	69	88	142	176	180	98
Legitimation	39	45	79	86	74	59	84	86	99	62
Spec Pro	77	123	144	57	73	141	102	134	191	202
TPR	52	135	151	174	177	233	261	310	279	267
Total	787	1157	1287	1058	1138	1319	1535	1904	2557	2959

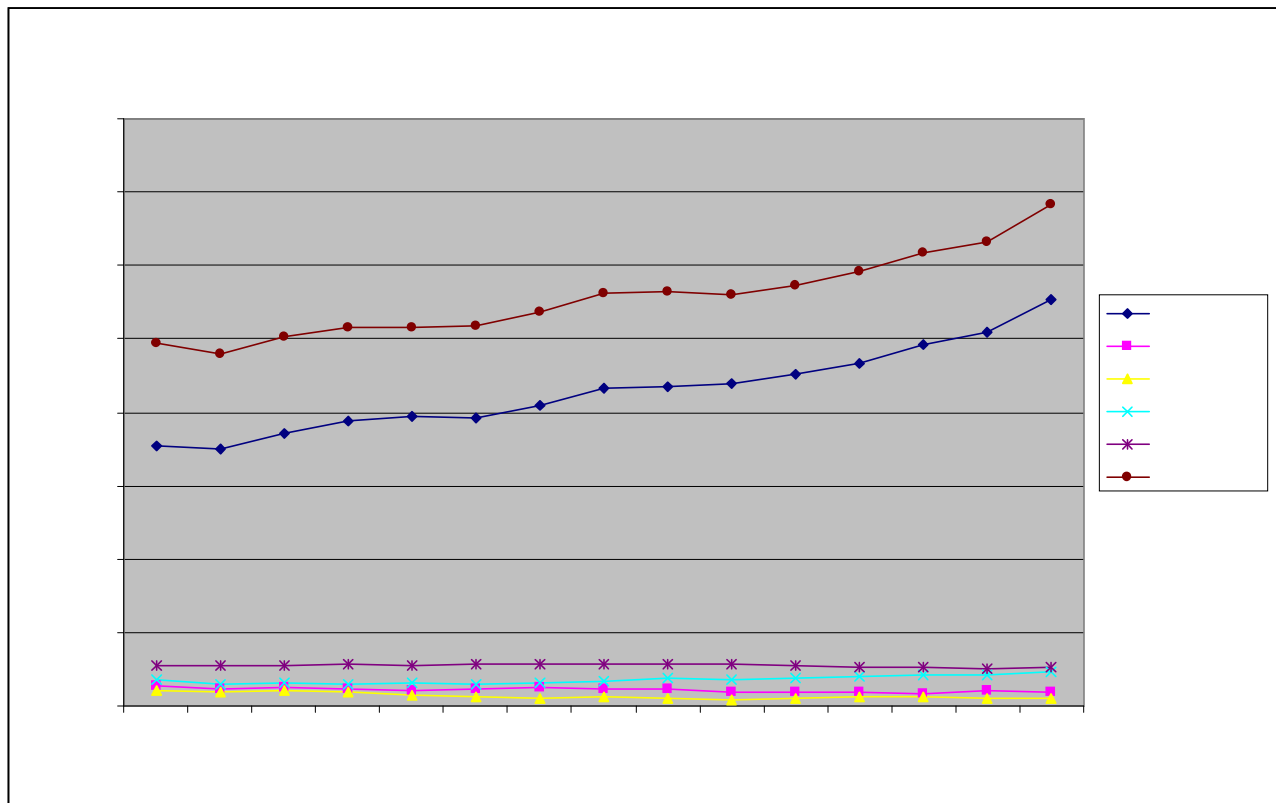
These data indicate a 376% increase in the CAA Office total caseload over the course of the most recent 10 year period. The great majority of this caseload growth appears to be due to an increase in deprivation cases as opposed to the other major case types.

Assuming an office comprised of 10 full-time equivalent (FTE) attorneys (i.e., the current authorized staffing of the Child Advocate Attorney’s office, excluding a supervising attorney), the office average caseload per attorney for the years in the study period are presented in the following table.

Year	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Total	787	1157	1287	1058	1138	1319	1535	1904	2557	2959
Average Caseload	78.7	115.7	128.7	105.8	113.8	131.9	153.5	190.4	255.7	295.9

Monthly Trend in Caseloads

While the yearly measure of caseloads on January 1 of the year in question provide a good basis for identifying long-term trends in CAA caseloads, we also analyzed the trend in caseloads on a monthly basis for the most recent 15 months. The following chart presents the results of this analysis by case type.



Because of the general growth trend in caseloads over time, seasonal trends in caseloads are not as salient as they might otherwise be. However, discounting somewhat for annual growth, peak periods of caseload responsibilities for Child Advocate Attorneys appear to be in early fall, while mid-summer appears to be the time when caseloads (all else being equal) are lower.

Appendix B: Dispositions

Dispositions of All CAA Cases

**Table A4: Dispositions of All CAA Cases
January 1997-April 2007**

Disposition	Count	Percent
Custody DFACS	8658	19.93%
Case Dismissed	5326	12.26%
MTE Cus Gr	3063	7.05%
Pet Leg Granted	2240	5.16%
Petition dismissed	2181	5.02%
Custody Rel/Not Par	2167	4.99%
Pet Dismissed/WO	2133	4.91%
"Pet GDN""shp Granted"	2087	4.81%
CaseDismissed/No PC	1882	4.33%
Case Closed	1708	3.93%
Par Pr Ord	1219	2.81%
Custody Parent	1095	2.52%
Par Ri Ter	1067	2.46%
Warned/Closed	831	1.91%
Pet Dismissed LP	820	1.89%
Pet Dis Ot	770	1.77%
Dismissed	760	1.75%
Mot NRe Gr	710	1.63%
Pet Modify Gr	646	1.49%
Pet TTG Gr	512	1.18%
Custody Moth	441	1.02%
Par Pr Sta	403	0.93%
Admn Closed	381	0.88%
Rec sealed	363	0.84%
JO5	211	0.49%
Pet WD Pet	209	0.48%
Pet WD Com	173	0.40%
Custody Fath	159	0.37%
Pet Dismissed/ WP	133	0.31%
Trnsf Oth GAJuvCT	103	0.24%
Mot dis	83	0.19%
Pet dismissed/LJ	72	0.17%
Pet Gua De	71	0.16%
Cmp Adj/Closed	55	0.13%
Pet Mod De	55	0.13%
MTE Cus De	53	0.12%
Invalid	47	0.11%
MTT S/C Gr	46	0.11%
Per TTG De	43	0.10%

KO5	38	0.09%
Pet Leg De	36	0.08%
MTT Cus Gr	33	0.08%
Committed DJJ	30	0.07%
Tra Fam Dv	27	0.06%
Probation	26	0.06%
Child Dece	25	0.06%
PN Pet Gr	22	0.05%
Inv Comple	20	0.05%
Cust Non Rel	19	0.04%
Mot NRe De	19	0.04%
Cont'd on Supervision	18	0.04%
Child Eman	13	0.03%
PR Not Ter	13	0.03%
Clo Inv Or	12	0.03%
RCP 30 day	12	0.03%
REP perm	11	0.03%
Supervision	11	0.03%
Case Adj/Mediated/Closed	10	0.02%
Cont'd DJJ Commitment	7	0.02%
Pet Sea De	6	0.01%
Case Dismissed/ RR	4	0.01%
Committed DJJ/DFA	4	0.01%
Rel oth CS	4	0.01%
Dead Docket	3	0.01%
MTE Pro Gr	3	0.01%
W/C	3	0.01%
Case Adjusted/Closed	2	0.00%
CBF Ca Clo	2	0.00%
Comm Serv	2	0.00%
Cont'd on Probation	2	0.00%
DJJ Boar R	2	0.00%
Fine	2	0.00%
K01	2	0.00%
MTT Cust D	2	0.00%
Pet Expunge Gr	2	0.00%
Trnsf Other State/IC	2	0.00%
Bound Over SupCt	1	0.00%
Case Adj/Closed Ru	1	0.00%
Coun/Warn	1	0.00%
Diversion/Closed	1	0.00%
Per Mar Gr	1	0.00%
Prob/Other GA JuvCt	1	0.00%
Probation/Fine	1	0.00%
Recommitted DJJ	1	0.00%
	43433	100.00%
NO Disposition Yet	2131	6.2%

Dispositions of Deprived Cases

**Table A5: Disposition of Deprived Cases
January 1997-April 2007**

Disposition	Count	Percent
Custody DFACS	8520	26.0%
Case Dismissed	5098	15.5%
MTE Cus Gr	3057	9.3%
Custody Rel/Not Par	2043	6.2%
CaseDismissed/No PC	1857	5.7%
		0.0%
Petition dismissed	1642	5.0%
Pet Dismissed/WO	1516	4.6%
Case Closed	1392	4.2%
Par Pr Ord	1219	3.7%
Custody Parent	1038	3.2%
Mot NRe Gr	695	2.1%
Dismissed	643	2.0%
Pet Dismissed LP	641	2.0%
Warned/Closed	606	1.8%
Pet Dis Ot	544	1.7%
Custody Moth	426	1.3%
Par Pr Sta	402	1.2%
Admn Closed	241	0.7%
Pet WD Pet	167	0.5%
JO5	154	0.5%
Custody Fath	146	0.4%
Pet Dismissed/ WP	99	0.3%
Trnsf Oth GAJuvCT	93	0.3%
Pet WD Com	91	0.3%
Mot dis	62	0.2%
MTE Cus De	52	0.2%
Pet dismissed/LJ	39	0.1%
Cmp Adj/Closed	30	0.1%
MTT Cus Gr	28	0.1%
KO5	24	0.1%
Tra Fam Dv	23	0.1%
Child Dece	21	0.1%
Cust Non Rel	19	0.1%
Mot NRe De	19	0.1%
Pet Modify Gr	18	0.1%
MTT S/C Gr	15	0.0%
RCP 30 day	12	0.0%
Child Eman	11	0.0%
Pet Leg Granted	11	0.0%

REP perm	11	0.0%
"Pet GDN""shp Granted"	10	0.0%
Case Adj/Mediated/Closed	10	0.0%
Committed DJJ	10	0.0%
Cont'd DJJ Commitment	6	0.0%
Case Dismissed/ RR	4	0.0%
Cont'd on Supervision	4	0.0%
Par Ri Ter	4	0.0%
Pet TTG Gr	3	0.0%
Rel oth CS	3	0.0%
Case Adjusted/Closed	2	0.0%
Clo Inv Or	2	0.0%
Committed DJJ/DFA	2	0.0%
K01	2	0.0%
MTT Cust D	2	0.0%
Bound Over SupCt	1	0.0%
Case Adj/Closed Ru	1	0.0%
CBF Ca Clo	1	0.0%
Cont'd on Probation	1	0.0%
Inv Comple	1	0.0%
MTE Pro Gr	1	0.0%
Per Mar Gr	1	0.0%
Pet Gua De	1	0.0%
Pet Mod De	1	0.0%
Probation	1	0.0%
Probation/Fine	1	0.0%
Trnsf Other State/IC	1	0.0%
W/C	1	0.0%
TOTAL	32802	100.0%
No Disposition Yet	1681	4.9%

Appendix C: Detailed Activities

Time on Detailed Tasks

Table A6: Time on Detailed Tasks			
Task Category	Detailed Task	Time in Minutes	Percent
10DayHearing	HEARING Wait Time	230	0.25
10DayHearing	INVESTIGATION Other	98	0.11
10DayHearing	POST-HEARING Review Orders	16	0.02
10DayHearing	INVESTIGATION Counseling Client in Person	177	0.19
10DayHearing	CASE-RELATED Consultation	161	0.18
10DayHearing	INVESTIGATION Counseling Client Not in Person	35	0.04
10DayHearing	MOTION Continuance	19	0.02
10DayHearing	CALENDAR CALL	4	0
10DayHearing	CHOOSE CASE ACTIVITY	9	0.01
10DayHearing	NEGOTIATION Informal	53	0.06
10DayHearing	SERVICES Referral	14	0.02
10DayHearing	PREHEARING Legal Research	7	0.01
10DayHearing	INVESTIGATIONS Document review	326	0.36
10DayHearing	INVESTIGATION Key Parties	554	0.61
10DayHearing	HEARING in Court	499	0.55
10DayHearing	FILE Notes	466	0.51
10DayHearing	OFFICE ADMINISTRATIVE	15	0.02
10DayHearing	NEGOTIATION Conference	10	0.01
10DayHearing	POST-HEARING Other Monitoring	36	0.04
10DayHearing	INVESTIGATION PsychoSocial	15	0.02
10DayHearing	FILE CLOSING	15	0.02
10DayHearing	INVESTIGATIONS Document review	10	0.01
10DayHearing	INVESTIGATION Staffing	30	0.03
Adjudication	INVESTIGATION Expert Other	67	0.07
Adjudication	INVESTIGATION Travel	370	0.41
Adjudication	POST-HEARING Review Orders	35	0.04
Adjudication	INVESTIGATIONS Document review	335	0.37
Adjudication	INVESTIGATION Law Enforcement	13	0.01
Adjudication	POST-HEARING Initiate Monitoring	9	0.01
Adjudication	INVESTIGATION Other	373	0.41
Adjudication	CASE-RELATED Consultation	306	0.34
Adjudication	INVESTIGATION PsychoSocial	43	0.05
Adjudication	INVESTIGATION Medical	522	0.57
Adjudication	INVESTIGATION Staffing	126	0.14

Adjudication	ASSUME CASE RESPONSIBILITY	135	0.15
Adjudication	POST-HEARING Initiate Orders	44	0.05
Adjudication	HEARING in Court	1844	2.02
Adjudication	FILE CLOSING	237	0.26
Adjudication	NEGOTIATION Conference	78	0.09
Adjudication	NEGOTIATION Informal	153	0.17
Adjudication	INVESTIGATION Placement Visit	51	0.06
Adjudication	HEARING Wait Time	478	0.52
Adjudication	POST-HEARING Other Monitoring	55	0.06
Adjudication	INVESTIGATION Key Parties	3388	3.72
Adjudication	INVESTIGATION Home Evaluation	23	0.03
Adjudication	MOTION Continuance	47	0.05
Adjudication	INVESTIGATIONS Document review	1207	1.33
Adjudication	CHOOSE CASE ACTIVITY	29	0.03
Adjudication	CALENDAR CALL	60	0.07
Adjudication	FILE Notes	1900	2.09
Adjudication	INVESTIGATION Counseling Client in Person	578	0.63
Adjudication	PREHEARING Legal Research	190	0.21
Adjudication	SERVICES Referral	60	0.07
Adjudication	OFFICE ADMINISTRATIVE	20	0.02
Adjudication	MOTION Other	24	0.03
Adjudication	INVESTIGATION Counseling Client Not in Person	23	0.03
Adjudication	INVESTIGATION Educational	94	0.1
CASE-RELATED	CALENDAR CALL	1288	1.41
CASE-RELATED	INVESTIGATION Counseling Client Not in Person	37	0.04
CASE-RELATED	SERVICES Referral	121	0.13
CASE-RELATED	INVESTIGATION Placement Visit	245	0.27
CASE-RELATED	ASSUME CASE RESPONSIBILITY	85	0.09
CASE-RELATED	INVESTIGATION Counseling Client in Person	215	0.24
CASE-RELATED	POST-HEARING Review Orders	9	0.01
CASE-RELATED	NON-CASE-RELATED Office Meetings	120	0.13
CASE-RELATED	INVESTIGATION Other	290	0.32
CASE-RELATED	NON-CASE-RELATED Consultation	21	0.02
CASE-RELATED	PREHEARING Legal Research	50	0.05
CASE-RELATED	MOTION Extend Custody	1	0
CASE-RELATED	NON-CASE-RELATED Meetings with Agencies/Others	10	0.01
CASE-RELATED	HEARING Wait Time	2082	2.29
CASE-RELATED	INVESTIGATION Travel	824	0.9
CASE-RELATED	INVESTIGATION Expert Other	3	0
CASE-RELATED	POST-HEARING Initiate Orders	40	0.04
CASE-RELATED	CASE-RELATED Consultation	729	0.8

CASE-RELATED	CHOOSE CASE ACTIVITY	23	0.03
CASE-RELATED	INVESTIGATION Home Evaluation	187	0.21
CASE-RELATED	MOTION Other	6	0.01
CASE-RELATED	MOTION Continuance	15	0.02
CASE-RELATED	NON-CASE-RELATED Personal/Social	70	0.08
CASE-RELATED	INVESTIGATIONS Document review	1085	1.19
CASE-RELATED	POST-HEARING Other Monitoring	55	0.06
CASE-RELATED	NON-CASE-RELATED Training/CLE	10	0.01
CASE-RELATED	FILE Notes	755	0.83
CASE-RELATED	OFFICE ADMINISTRATIVE	2346	2.58
CASE-RELATED	INVESTIGATION Key Parties	1326	1.46
CASE-RELATED	INVESTIGATION Staffing	443	0.49
CASE-RELATED	HEARING in Court	34	0.04
CASE-RELATED	INVESTIGATION PsychoSocial	70	0.08
CASE-RELATED	POST-HEARING Other Documents	24	0.03
CASE-RELATED	INVESTIGATION Medical	5	0.01
CASE-RELATED	INVESTIGATIONS Document review	100	0.11
CASE-RELATED	FILE CLOSING	270	0.3
Citizen Panel Review	INVESTIGATIONS Document review	48	0.05
Citizen Panel Review	INVESTIGATION Key Parties	43	0.05
Citizen Panel Review	CASE-RELATED Consultation	10	0.01
Citizen Panel Review	FILE Notes	20	0.02
Citizen Panel Review	INVESTIGATION Law Enforcement	5	0.01
Citizen Panel Review	OFFICE ADMINISTRATIVE	7	0.01
Citizen Panel Review	POST-HEARING Other Documents	10	0.01
Delinquency	INVESTIGATION Group Meeting	10	0.01
Delinquency	INVESTIGATIONS Document review	35	0.04
Delinquency	INVESTIGATION PsychoSocial	6	0.01
Delinquency	HEARING in Court	25	0.03
Delinquency	HEARING Wait Time	25	0.03
Delinquency	CHOOSE CASE ACTIVITY	6	0.01
Delinquency	INVESTIGATION Counseling Client in Person	30	0.03
Delinquency	INVESTIGATION Other	20	0.02
Delinquency	CASE-RELATED Consultation	10	0.01
Delinquency	FILE CLOSING	20	0.02
Delinquency	OFFICE ADMINISTRATIVE	25	0.03
Delinquency	INVESTIGATION Key Parties	20	0.02
Delinquency	FILE Notes	45	0.05
Delinquency	HEARING Travel	10	0.01
Disposition	HEARING Travel	20	0.02
Disposition	POST-HEARING Other Monitoring	10	0.01
Disposition	INVESTIGATION Key Parties	717	0.79
Disposition	INVESTIGATION PsychoSocial	18	0.02
Disposition	INVESTIGATIONS Document review	453	0.5
Disposition	FILE Notes	552	0.61

Disposition	CASE-RELATED Consultation	44	0.05
Disposition	HEARING Wait Time	222	0.24
Disposition	INVESTIGATION Counseling Client Not in Person	9	0.01
Disposition	INVESTIGATION Placement Visit	78	0.09
Disposition	POST-HEARING Initiate Monitoring	15	0.02
Disposition	SERVICES Referral	62	0.07
Disposition	INVESTIGATION Home Evaluation	64	0.07
Disposition	MOTION Continuance	7	0.01
Disposition	FILE CLOSING	60	0.07
Disposition	INVESTIGATION Counseling Client in Person	144	0.16
Disposition	POST-HEARING Other Documents	7	0.01
Disposition	INVESTIGATIONS Document review	88	0.1
Disposition	INVESTIGATION Staffing	80	0.09
Disposition	INVESTIGATION Medical	6	0.01
Disposition	HEARING in Court	445	0.49
Disposition	INVESTIGATION Other	86	0.09
Disposition	POST-HEARING Review Orders	54	0.06
Disposition	PREHEARING Legal Research	4	0
Disposition	INVESTIGATION Travel	209	0.23
DrugCourt	INVESTIGATION Home Evaluation	20	0.02
DrugCourt	HEARING Wait Time	48	0.05
DrugCourt	INVESTIGATION Other	23	0.03
DrugCourt	ASSUME CASE RESPONSIBILITY	306	0.34
DrugCourt	NEGOTIATION Informal	8	0.01
DrugCourt	POST-HEARING Initiate Monitoring	16	0.02
DrugCourt	SERVICES Referral	25	0.03
DrugCourt	INVESTIGATION Expert Other	90	0.1
DrugCourt	INVESTIGATION Travel	15	0.02
DrugCourt	HEARING in Court	336	0.37
DrugCourt	POST-HEARING Initiate Orders	64	0.07
DrugCourt	INVESTIGATION Group Meeting	3	0
DrugCourt	INVESTIGATION Placement Visit	2	0
DrugCourt	INVESTIGATION Key Parties	412	0.45
DrugCourt	FILE CLOSING	62	0.07
DrugCourt	OFFICE ADMINISTRATIVE	80	0.09
DrugCourt	INVESTIGATION Counseling Client in Person	15	0.02
DrugCourt	MOTION Other	6	0.01
DrugCourt	CASE-RELATED Consultation	117	0.13
DrugCourt	POST-HEARING Review Orders	36	0.04
DrugCourt	MOTION Extend Custody	30	0.03
DrugCourt	FILE Notes	357	0.39
DrugCourt	INVESTIGATIONS Document review	158	0.17
DrugCourt	CHOOSE CASE ACTIVITY	0	0

DrugCourt	NON-CASE-RELATED Training/CLE	4	0
DrugCourt	INVESTIGATIONS Document review	50	0.05
DrugCourt	POST-HEARING Other Monitoring	5	0.01
DrugCourt	INVESTIGATION PsychoSocial	24	0.03
DrugCourt	INVESTIGATION Staffing	378	0.41
DrugCourt	INVESTIGATION Law Enforcement	9	0.01
Guardianships	INVESTIGATION Travel	126	0.14
Guardianships	CASE-RELATED Consultation	32	0.04
Guardianships	INVESTIGATION Other	21	0.02
Guardianships	POST-HEARING Review Orders	23	0.03
Guardianships	INVESTIGATIONS Document review	51	0.06
Guardianships	HEARING in Court	99	0.11
Guardianships	MOTION Continuance	20	0.02
Guardianships	CALENDAR CALL	3	0
Guardianships	INVESTIGATIONS Document review	198	0.22
Guardianships	INVESTIGATION Key Parties	345	0.38
Guardianships	FILE CLOSING	100	0.11
Guardianships	NEGOTIATION Conference	6	0.01
Guardianships	POST-HEARING Initiate Monitoring	6	0.01
Guardianships	ASSUME CASE RESPONSIBILITY	6	0.01
Guardianships	INVESTIGATION Staffing	58	0.06
Guardianships	NEGOTIATION Informal	24	0.03
Guardianships	INVESTIGATION Home Evaluation	6	0.01
Guardianships	SERVICES Referral	10	0.01
Guardianships	INVESTIGATION Counseling Client in Person	85	0.09
Guardianships	HEARING Wait Time	48	0.05
Guardianships	FILE Notes	102	0.11
Guardianships	POST-HEARING Other Monitoring	20	0.02
Legitimation	FILE Notes	84	0.09
Legitimation	INVESTIGATIONS Document review	12	0.01
Legitimation	POST-HEARING Review Orders	43	0.05
Legitimation	INVESTIGATION Other	19	0.02
Legitimation	INVESTIGATION Key Parties	23	0.03
Legitimation	HEARING in Court	65	0.07
Legitimation	SERVICES Referral	30	0.03
Legitimation	ASSUME CASE RESPONSIBILITY	6	0.01
Legitimation	HEARING Wait Time	15	0.02
Legitimation	INVESTIGATION Counseling Client Not in Person	45	0.05
Legitimation	CHOOSE CASE ACTIVITY	4	0
Mediation	INVESTIGATION Key Parties	20	0.02
Mediation	FILE Notes	25	0.03
Mediation	INVESTIGATION Expert Other	16	0.02
Motion for Reunification	PREHEARING Legal Research	32	0.04
Motion for Reunification	INVESTIGATION Other	30	0.03

Motion for Reunification	INVESTIGATION Counseling Client in Person	18	0.02
Motion for Reunification	INVESTIGATIONS Document review	55	0.06
Motion for Reunification	INVESTIGATION Medical	14	0.02
Motion for Reunification	FILE Notes	50	0.05
Motion for Reunification	INVESTIGATION Key Parties	20	0.02
Motion for Reunification	HEARING in Court	47	0.05
Motion for Reunification	INVESTIGATION PsychoSocial	14	0.02
Motion Other	FILE Notes	616	0.68
Motion Other	CALENDAR CALL	19	0.02
Motion Other	INVESTIGATION Key Parties	1039	1.14
Motion Other	INVESTIGATION Home Evaluation	81	0.09
Motion Other	CHOOSE CASE ACTIVITY	3	0
Motion Other	MOTION Other	160	0.18
Motion Other	INVESTIGATIONS Document review	403	0.44
Motion Other	INVESTIGATION Counseling Client Not in Person	6	0.01
Motion Other	NEGOTIATION Informal	30	0.03
Motion Other	INVESTIGATION Counseling Client in Person	96	0.11
Motion Other	FILE CLOSING	68	0.07
Motion Other	MOTION Extend Custody	172	0.19
Motion Other	MOTION In-Court Review	22	0.02
Motion Other	MOTION Continuance	84	0.09
Motion Other	OFFICE ADMINISTRATIVE	6	0.01
Motion Other	POST-HEARING Other Documents	103	0.11
Motion Other	INVESTIGATION Expert Other	6	0.01
Motion Other	INVESTIGATION Staffing	23	0.03
Motion Other	HEARING in Court	481	0.53
Motion Other	INVESTIGATION PsychoSocial	78	0.09
Motion Other	INVESTIGATION Travel	500	0.55
Motion Other	POST-HEARING Review Orders	98	0.11
Motion Other	POST-HEARING Initiate Monitoring	10	0.01
Motion Other	CASE-RELATED Consultation	83	0.09
Motion Other	INVESTIGATIONS Document review	18	0.02
Motion Other	HEARING Wait Time	57	0.06
Motion Other	PREHEARING Legal Research	115	0.13
Motion Other	MOTION Modify Custody	100	0.11
Motion Other	SERVICES Referral	40	0.04
Motion Other	INVESTIGATION Other	151	0.17
NON-CASE-RELATED	NON-CASE-RELATED Personal/Social	10767	11.82
NON-CASE-RELATED	INVESTIGATION Key Parties	43	0.05
NON-CASE-RELATED	INVESTIGATIONS Document review	25	0.03
NON-CASE-RELATED	NEGOTIATION Conference	8	0.01
NON-CASE-RELATED	NON-CASE-RELATED Consultation	549	0.6
NON-CASE-RELATED	HEARING Wait Time	529	0.58

NON-CASE-RELATED	INVESTIGATION Travel	85	0.09
NON-CASE-RELATED	NON-CASE-RELATED Office Meetings	1330	1.46
NON-CASE-RELATED	CALENDAR CALL	460	0.51
NON-CASE-RELATED	ASSUME CASE RESPONSIBILITY	49	0.05
NON-CASE-RELATED	PREHEARING Legal Research	45	0.05
NON-CASE-RELATED	NON-CASE-RELATED Meetings with Agencies/Others	1234	1.35
NON-CASE-RELATED	NON-CASE-RELATED Training/CLE	1931	2.12
NON-CASE-RELATED	HEARING in Court	5	0.01
NON-CASE-RELATED	CASE-RELATED Consultation	295	0.32
NON-CASE-RELATED	INVESTIGATION Other	95	0.1
NON-CASE-RELATED	OFFICE ADMINISTRATIVE	4068	4.47
NON-CASE-RELATED	NON-CASE-RELATED Speaking Engagement	467	0.51
NON-CASE-RELATED	NON-CASE-RELATED Other Consultation	321	0.35
NON-CASE-RELATED	INVESTIGATION PsychoSocial	15	0.02
NON-CASE-RELATED	NON-CASE-RELATED JC Activities	23	0.03
NON-CASE-RELATED	CHOOSE CASE ACTIVITY	62	0.07
NON-CASE-RELATED	FILE Notes	380	0.42
PermancyPlan	INVESTIGATIONS Document review	496	0.54
PermancyPlan	POST-HEARING Other Monitoring	100	0.11
PermancyPlan	INVESTIGATION Home Evaluation	10	0.01
PermancyPlan	MOTION Other	20	0.02
PermancyPlan	INVESTIGATION Key Parties	1484	1.63
PermancyPlan	PREHEARING Legal Research	36	0.04
PermancyPlan	SERVICES Referral	26	0.03
PermancyPlan	FILE CLOSING	130	0.14
PermancyPlan	INVESTIGATION Counseling Client in Person	177	0.19
PermancyPlan	MOTION Continuance	41	0.05
PermancyPlan	MOTION Extend Custody	26	0.03
PermancyPlan	INVESTIGATION PsychoSocial	50	0.05
PermancyPlan	OFFICE ADMINISTRATIVE	46	0.05
PermancyPlan	POST-HEARING Other Documents	15	0.02
PermancyPlan	NEGOTIATION Conference	109	0.12
PermancyPlan	HEARING in Court	527	0.58
PermancyPlan	INVESTIGATION Expert Other	7	0.01
PermancyPlan	APPEALS Preparation	8	0.01
PermancyPlan	FILE Notes	638	0.7
PermancyPlan	INVESTIGATION Staffing	44	0.05
PermancyPlan	INVESTIGATIONS Document review	350	0.38
PermancyPlan	POST-HEARING Review Orders	213	0.23
PermancyPlan	POST-HEARING Initiate Orders	15	0.02
PermancyPlan	ASSUME CASE RESPONSIBILITY	83	0.09
PermancyPlan	CASE-RELATED Consultation	66	0.07

PermancyPlan	INVESTIGATION Medical	15	0.02
PermancyPlan	HEARING Wait Time	66	0.07
PermancyPlan	INVESTIGATION Other	47	0.05
PostTermination	FILE CLOSING	31	0.03
PostTermination	FILE Notes	124	0.14
PostTermination	INVESTIGATION Key Parties	114	0.13
PostTermination	POST-HEARING Other Monitoring	10	0.01
PostTermination	HEARING in Court	65	0.07
PostTermination	SERVICES Referral	12	0.01
PostTermination	INVESTIGATION Other	27	0.03
PostTermination	INVESTIGATION Counseling Client in Person	4	0
PostTermination	CASE-RELATED Consultation	9	0.01
PostTermination	POST-HEARING Review Orders	41	0.05
PostTermination	INVESTIGATIONS Document review	51	0.06
PostTermination	INVESTIGATIONS Document review	67	0.07
PreTrial	INVESTIGATION Key Parties	124	0.14
PreTrial	NEGOTIATION Conference	50	0.05
PreTrial	CHOOSE CASE ACTIVITY	80	0.09
PreTrial	INVESTIGATIONS Document review	48	0.05
PreTrial	INVESTIGATION Travel	100	0.11
PreTrial	NON-CASE-RELATED JC Activities	15	0.02
PreTrial	NEGOTIATION Informal	60	0.07
PreTrial	HEARING Wait Time	80	0.09
PreTrial	INVESTIGATION Other	16	0.02
PreTrial	INVESTIGATION Counseling Client in Person	19	0.02
PreTrial	HEARING in Court	41	0.05
ProbableCause	NEGOTIATION Informal	38	0.04
ProbableCause	INVESTIGATION Placement Visit	5	0.01
ProbableCause	POST-HEARING Initiate Monitoring	21	0.02
ProbableCause	NON-CASE-RELATED Consultation	53	0.06
ProbableCause	HEARING Wait Time	922	1.01
ProbableCause	INVESTIGATION Key Parties	1108	1.22
ProbableCause	INVESTIGATION PsychoSocial	10	0.01
ProbableCause	OFFICE ADMINISTRATIVE	35	0.04
ProbableCause	INVESTIGATION Staffing	5	0.01
ProbableCause	POST-HEARING Other Documents	25	0.03
ProbableCause	INVESTIGATIONS Document review	424	0.47
ProbableCause	INVESTIGATION Medical	15	0.02
ProbableCause	POST-HEARING Other Monitoring	25	0.03
ProbableCause	FILE Notes	1069	1.17
ProbableCause	FILE CLOSING	445	0.49
ProbableCause	INVESTIGATION Law Enforcement	27	0.03
ProbableCause	HEARING Travel	5	0.01
ProbableCause	INVESTIGATIONS Document review	179	0.2

ProbableCause	NEGOTIATION Conference	15	0.02
ProbableCause	NON-CASE-RELATED Training/CLE	45	0.05
ProbableCause	INVESTIGATION Counseling Client in Person	489	0.54
ProbableCause	MOTION Other	5	0.01
ProbableCause	INVESTIGATION Home Evaluation	10	0.01
ProbableCause	CALENDAR CALL	239	0.26
ProbableCause	PREHEARING Legal Research	73	0.08
ProbableCause	SERVICES Referral	47	0.05
ProbableCause	POST-HEARING Initiate Orders	59	0.06
ProbableCause	HEARING in Court	1821	2
ProbableCause	MOTION Continuance	123	0.14
ProbableCause	INVESTIGATION Other	101	0.11
ProbableCause	MOTION Extend Custody	20	0.02
ProbableCause	MOTION Modify Custody	10	0.01
ProbableCause	POST-HEARING Review Orders	74	0.08
ProbableCause	CASE-RELATED Consultation	303	0.33
ProbableCause	ASSUME CASE RESPONSIBILITY	445	0.49
ProbableCause	INVESTIGATION Counseling Client Not in Person	27	0.03
Reviews	SERVICES Referral	52	0.06
Reviews	INVESTIGATION Law Enforcement	30	0.03
Reviews	CALENDAR CALL	12	0.01
Reviews	INVESTIGATION Counseling Client Not in Person	88	0.1
Reviews	NEGOTIATION Informal	25	0.03
Reviews	INVESTIGATION Key Parties	2013	2.21
Reviews	FILE CLOSING	128	0.14
Reviews	POST-HEARING Other Monitoring	221	0.24
Reviews	POST-HEARING Review Orders	199	0.22
Reviews	INVESTIGATION Staffing	239	0.26
Reviews	CASE-RELATED Consultation	112	0.12
Reviews	POST-HEARING Other Documents	108	0.12
Reviews	HEARING in Court	930	1.02
Reviews	INVESTIGATION Group Meeting	70	0.08
Reviews	INVESTIGATION Medical	31	0.03
Reviews	INVESTIGATION PsychoSocial	81	0.09
Reviews	POST-HEARING Initiate Monitoring	29	0.03
Reviews	INVESTIGATION Travel	600	0.66
Reviews	ASSUME CASE RESPONSIBILITY	65	0.07
Reviews	INVESTIGATION Counseling Client in Person	473	0.52
Reviews	INVESTIGATIONS Document review	247	0.27
Reviews	NON-CASE-RELATED Training/CLE	16	0.02
Reviews	INVESTIGATION Other	292	0.32
Reviews	POST-HEARING Initiate Orders	13	0.01

Reviews	MOTION Continuance	31	0.03
Reviews	INVESTIGATION Educational	78	0.09
Reviews	OFFICE ADMINISTRATIVE	3	0
Reviews	CHOOSE CASE ACTIVITY	4	0
Reviews	INVESTIGATION Home Evaluation	134	0.15
Reviews	INVESTIGATIONS Document review	683	0.75
Reviews	MOTION Other	9	0.01
Reviews	HEARING Wait Time	471	0.52
Reviews	FILE Notes	1097	1.2
RuleNisi	CASE-RELATED Consultation	10	0.01
RuleNisi	HEARING in Court	54	0.06
RuleNisi	FILE CLOSING	45	0.05
RuleNisi	FILE Notes	115	0.13
RuleNisi	INVESTIGATIONS Document review	157	0.17
RuleNisi	INVESTIGATION Key Parties	165	0.18
RuleNisi	PREHEARING Legal Research	20	0.02
RuleNisi	INVESTIGATION Counseling Client in Person	20	0.02
RuleNisi	POST-HEARING Review Orders	5	0.01
RuleNisi	INVESTIGATION Home Evaluation	6	0.01
RuleNisi	NEGOTIATION Informal	8	0.01
RuleNisi	INVESTIGATION Other	21	0.02
Termination	POST-HEARING Other Monitoring	14	0.02
Termination	INVESTIGATIONS Document review	178	0.2
Termination	FILE Notes	215	0.24
Termination	INVESTIGATION Key Parties	207	0.23
Termination	OFFICE ADMINISTRATIVE	8	0.01
Termination	FILE CLOSING	171	0.19
Termination	HEARING Wait Time	80	0.09
Termination	INVESTIGATION Staffing	50	0.05
Termination	HEARING in Court	258	0.28
Termination	INVESTIGATIONS Document review	38	0.04
Termination	PREHEARING Legal Research	44	0.05
Termination	MOTION Continuance	13	0.01
Termination	INVESTIGATION Other	32	0.04
Termination	INVESTIGATION Counseling Client in Person	20	0.02
Termination	CASE-RELATED Consultation	127	0.14
Termination	POST-HEARING Review Orders	10	0.01
TerminationOfGuardianship	FILE Notes	126	0.14
TerminationOfGuardianship	INVESTIGATIONS Document review	164	0.18
TerminationOfGuardianship	INVESTIGATION Key Parties	306	0.34
TerminationOfGuardianship	INVESTIGATION Law Enforcement	38	0.04
TerminationOfGuardianship	POST-HEARING Other Documents	5	0.01
TerminationOfGuardianship	POST-HEARING Initiate Monitoring	15	0.02
TerminationOfGuardianship	INVESTIGATION Staffing	10	0.01

TerminationOfGuardianship	INVESTIGATION Travel	81	0.09
TerminationOfGuardianship	PREHEARING Legal Research	40	0.04
TerminationOfGuardianship	INVESTIGATION Other	21	0.02
TerminationOfGuardianship	INVESTIGATION Counseling Client in Person	37	0.04
TerminationOfGuardianship	POST-HEARING Review Orders	12	0.01
TerminationOfGuardianship	OFFICE ADMINISTRATIVE	5	0.01
TerminationOfGuardianship	POST-HEARING Other Monitoring	20	0.02
TerminationOfGuardianship	HEARING in Court	66	0.07
TerminationOfGuardianship	HEARING Travel	50	0.05
TerminationOfGuardianship	INVESTIGATIONS Document review	32	0.04
TerminationOfGuardianship	FILE CLOSING	10	0.01
TerminationOfGuardianship	CASE-RELATED Consultation	15	0.02
TerminationOfGuardianship	SERVICES Referral	35	0.04
TerminationOfGuardianship	HEARING Wait Time	150	0.16
	All Detailed Tasks	91086	

Average and Range of Time on Detailed Tasks

Table A7: Average and Range of Time on Detailed Tasks

Task Category	Detailed Task	Avg. Time	Maximum Time	Minimum Time
TerminationOfGuardianship	HEARING Wait Time	150	150	150
NON-CASE-RELATED	NON-CASE-RELATED Training/CLE	107	480	5
DrugCourt	INVESTIGATION Expert Other	90	90	90
Motion Other	INVESTIGATION Travel	83	180	15
PreTrial	CHOOSE CASE ACTIVITY	80	80	80
CASE-RELATED	NON-CASE-RELATED Office Meetings	60	75	45
NON-CASE-RELATED	NON-CASE-RELATED Speaking Engagement	58	180	5
NON-CASE-RELATED	NON-CASE-RELATED Meetings with Agencies/Others	53	135	3
TerminationOfGuardianship	HEARING Travel	50	50	50
NON-CASE-RELATED	NON-CASE-RELATED Office Meetings	45	130	5
RuleNisi	FILE CLOSING	45	45	45
Legitimation	INVESTIGATION Counseling Client Not in Person	45	45	45
Disposition	INVESTIGATION Travel	41	80	20
NON-CASE-RELATED	NON-CASE-RELATED Personal/Social	35	480	1
PreTrial	INVESTIGATION Travel	33	40	30
Guardianships	INVESTIGATION Travel	31	45	15
NON-CASE-RELATED	CASE-RELATED Consultation	29	135	5

Motion Other	INVESTIGATION Home Evaluation	27	40	5
Adjudication	PREHEARING Legal Research	27	60	8
Adjudication	NEGOTIATION Conference	26	50	10
DrugCourt	OFFICE ADMINISTRATIVE	26	65	5
CASE-RELATED	INVESTIGATION Home Evaluation	26	47	6
Disposition	INVESTIGATION Placement Visit	26	70	3
Mediation	FILE Notes	25	25	25
PermancyPlan	INVESTIGATION PsychoSocial	25	30	20
Delinquency	HEARING Wait Time	25	25	25
Delinquency	HEARING in Court	25	25	25
CASE-RELATED	INVESTIGATIONS Document review	25	60	5
NON-CASE-RELATED	ASSUME CASE RESPONSIBILITY	24	38	11
NON-CASE-RELATED	CALENDAR CALL	23	240	5
Reviews	INVESTIGATION Group Meeting	23	50	10
Motion Other	PREHEARING Legal Research	23	30	15
ProbableCause	NON-CASE-RELATED Training/CLE	22	40	5
Adjudication	INVESTIGATION Expert Other	22	50	2
NON-CASE-RELATED	PREHEARING Legal Research	22	38	7
Delinquency	FILE Notes	22	30	15
CASE-RELATED	INVESTIGATION Travel	21	80	2
NON-CASE-RELATED	NON-CASE-RELATED Consultation	21	60	5
Adjudication	INVESTIGATION Staffing	21	45	5
TerminationOfGuardianship	INVESTIGATION Travel	20	60	7
Disposition	INVESTIGATION Staffing	20	30	10
ProbableCause	MOTION Extend Custody	20	20	20
Reviews	INVESTIGATION Travel	20	95	2
RuleNisi	INVESTIGATION Counseling Client in Person	20	20	20
Mediation	INVESTIGATION Key Parties	20	20	20
Disposition	HEARING Wait Time	20	70	2
Disposition	HEARING Travel	20	20	20
PermancyPlan	MOTION Other	20	20	20
TerminationOfGuardianship	PREHEARING Legal Research	20	20	20
Guardianships	INVESTIGATION Staffing	19	36	5
NON-CASE-RELATED	HEARING Wait Time	19	115	2
Motion for Reunification	INVESTIGATION Counseling Client in Person	18	18	18
Termination	CASE-RELATED Consultation	18	40	6

CASE-RELATED	POST-HEARING Other	18	20	15
	Monitoring			
10DayHearing	INVESTIGATION Counseling	17	25	10
	Client Not in Person			
Delinquency	INVESTIGATIONS Document	17	25	10
	review			
NON-CASE-RELATED	INVESTIGATION Travel	17	20	15
Guardianships	INVESTIGATIONS Document	17	18	15
	review			
ProbableCause	HEARING in Court	17	150	2
CASE-RELATED	INVESTIGATION Staffing	17	105	3
ProbableCause	INVESTIGATIONS Document	17	60	1
	review			
Motion for Reunification	PREHEARING Legal Research	16	18	14
Reviews	INVESTIGATION Home	16	50	3
	Evaluation			
ProbableCause	HEARING Wait Time	16	46	5
Adjudication	INVESTIGATION Medical	16	120	2
Termination	INVESTIGATION Staffing	16	34	8
NON-CASE-RELATED	FILE Notes	15	42	1
Delinquency	INVESTIGATION Counseling	15	25	5
	Client in Person			
Legitimation	SERVICES Referral	15	15	15
TerminationOfGuardianship	POST-HEARING Initiate	15	15	15
	Monitoring			
DrugCourt	INVESTIGATION Travel	15	15	15
PermancyPlan	INVESTIGATION Medical	15	15	15
PreTrial	NON-CASE-RELATED JC	15	15	15
	Activities			
NON-CASE-RELATED	NON-CASE-RELATED Other	15	60	3
	Consultation			
CASE-RELATED	INVESTIGATION Placement	15	105	1
	Visit			
Legitimation	HEARING Wait Time	15	15	15
Adjudication	INVESTIGATION Travel	15	29	8
ProbableCause	NEGOTIATION Conference	15	15	15
NON-CASE-RELATED	INVESTIGATION	15	15	15
	PsychoSocial			
PermancyPlan	POST-HEARING Initiate	15	15	15
	Orders			
PreTrial	NEGOTIATION Informal	15	25	10
PreTrial	INVESTIGATION Key Parties	15	27	5
PermancyPlan	NEGOTIATION Conference	15	18	10
Adjudication	INVESTIGATION Counseling	14	90	0
	Client in Person			
Motion for Reunification	INVESTIGATION	14	14	14
	PsychoSocial			
TerminationOfGuardianship	FILE Notes	14	32	2

Motion for Reunification	INVESTIGATION Medical	14	14	14
ProbableCause	INVESTIGATION Other	14	60	1
Adjudication	HEARING in Court	14	140	1
Termination	INVESTIGATIONS Document review	13	60	5
Reviews	SERVICES Referral	13	25	5
Reviews	ASSUME CASE RESPONSIBILITY	13	20	10
Motion for Reunification	INVESTIGATIONS Document review	13	25	5
PermancyPlan	MOTION Extend Custody	13	21	5
Reviews	INVESTIGATION Staffing	13	65	1
Termination	HEARING Wait Time	13	50	5
Termination	HEARING in Court	12	37	3
ProbableCause	INVESTIGATION Counseling Client in Person	12	35	1
ProbableCause	PREHEARING Legal Research	12	30	1
CASE-RELATED	INVESTIGATION Counseling Client Not in Person	12	33	2
Motion Other	POST-HEARING Other Documents	12	20	7
Adjudication	ASSUME CASE RESPONSIBILITY	12	35	5
NON-CASE-RELATED	INVESTIGATIONS Document review	12	20	5
Reviews	HEARING Wait Time	12	120	2
CASE-RELATED	ASSUME CASE RESPONSIBILITY	12	15	10
ProbableCause	FILE Notes	12	60	2
CASE-RELATED	SERVICES Referral	12	20	2
CASE-RELATED	POST-HEARING Other Documents	12	12	12
TerminationOfGuardianship	HEARING in Court	11	18	7
CASE-RELATED	NON-CASE-RELATED Personal/Social	11	30	5
NON-CASE-RELATED	OFFICE ADMINISTRATIVE	11	180	1
CASE-RELATED	HEARING Wait Time	11	85	1
TerminationOfGuardianship	SERVICES Referral	11	20	5
Guardianships	FILE CLOSING	11	25	5
PermancyPlan	OFFICE ADMINISTRATIVE	11	35	2
Motion for Reunification	HEARING in Court	11	20	5
Guardianships	POST-HEARING Review Orders	11	15	8
Adjudication	INVESTIGATION Educational	11	37	5
RuleNisi	INVESTIGATIONS Document review	11	30	5
ProbableCause	CALENDAR CALL	11	30	5
Disposition	INVESTIGATIONS Document	11	60	1

	review			
Termination	FILE CLOSING	10	34	3
10DayHearing	HEARING Wait Time	10	38	1
PostTermination	POST-HEARING Other	10	10	10
	Monitoring			
RuleNisi	PREHEARING Legal Research	10	10	10
DrugCourt	INVESTIGATION Home	10	15	5
	Evaluation			
CASE-RELATED	POST-HEARING Initiate	10	18	2
	Orders			
CASE-RELATED	NON-CASE-RELATED	10	15	6
	Consultation			
Citizen Panel Review	POST-HEARING Other	10	10	10
	Documents			
Guardianships	MOTION Continuance	10	10	10
Delinquency	CASE-RELATED Consultation	10	10	10
Disposition	INVESTIGATION Home	10	20	5
	Evaluation			
Reviews	INVESTIGATION Law	10	15	5
	Enforcement			
Reviews	POST-HEARING Review	10	20	2
	Orders			
Delinquency	INVESTIGATION Group	10	10	10
	Meeting			
ProbableCause	POST-HEARING Initiate	10	15	6
	Monitoring			
CASE-RELATED	NON-CASE-RELATED	10	10	10
	Meetings with Agencies/Others			
ProbableCause	INVESTIGATION	10	10	10
	PsychoSocial			
CASE-RELATED	NON-CASE-RELATED	10	10	10
	Training/CLE			
Delinquency	FILE CLOSING	10	10	10
Motion for Reunification	INVESTIGATION Other	10	10	10
Delinquency	INVESTIGATION Other	10	10	10
Adjudication	NEGOTIATION Informal	10	30	5
ProbableCause	INVESTIGATION Home	10	10	10
	Evaluation			
TerminationOfGuardianship	INVESTIGATIONS Document	10	30	2
	review			
Delinquency	INVESTIGATION Key Parties	10	15	5
PermancyPlan	INVESTIGATIONS Document	10	60	2
	review			
Disposition	INVESTIGATION Counseling	10	30	1
	Client in Person			
10DayHearing	INVESTIGATIONS Document	10	10	10
	review			
TerminationOfGuardianship	FILE CLOSING	10	10	10

Adjudication	HEARING Wait Time	10	35	1
TerminationOfGuardianship	POST-HEARING Other Monitoring	10	15	5
Delinquency	HEARING Travel	10	10	10
Citizen Panel Review	CASE-RELATED Consultation	10	10	10
ProbableCause	MOTION Modify Custody	10	10	10
CASE-RELATED	OFFICE ADMINISTRATIVE	9	55	1
Disposition	INVESTIGATION PsychoSocial	9	9	9
Disposition	HEARING in Court	9	40	1
PermancyPlan	HEARING in Court	9	50	2
10DayHearing	INVESTIGATION Counseling Client in Person	9	60	1
Guardianships	HEARING in Court	9	35	2
CASE-RELATED	FILE CLOSING	9	27	2
PermancyPlan	POST-HEARING Review	9	30	3
PermancyPlan	Orders INVESTIGATION Counseling Client in Person	9	30	2
Termination	INVESTIGATIONS Document review	9	20	5
CASE-RELATED	CALENDAR CALL	9	35	1
CASE-RELATED	INVESTIGATION Counseling Client in Person	9	35	2
CASE-RELATED	FILE Notes	9	35	2
ProbableCause	INVESTIGATION Law Enforcement	9	12	5
ProbableCause	INVESTIGATION Counseling Client Not in Person	9	17	5
PermancyPlan	PREHEARING Legal Research	9	10	8
10DayHearing	POST-HEARING Other Monitoring	9	15	5
PreTrial	HEARING Wait Time	8	13	5
Reviews	INVESTIGATION Counseling Client in Person	8	50	1
NON-CASE-RELATED	NEGOTIATION Conference	8	8	8
Mediation	INVESTIGATION Expert Other	8	8	8
Adjudication	INVESTIGATION Other	8	50	1
DrugCourt	INVESTIGATION PsychoSocial	8	10	5
Reviews	INVESTIGATION Educational	8	20	1
ProbableCause	POST-HEARING Other Documents	8	10	5
PermancyPlan	ASSUME CASE RESPONSIBILITY	8	12	4
Guardianships	INVESTIGATION Counseling Client in Person	8	42	2

DrugCourt	SERVICES Referral	8	15	5
ProbableCause	FILE CLOSING	8	53	0
PreTrial	NEGOTIATION Conference	8	12	5
Adjudication	FILE Notes	8	55	1
Reviews	NON-CASE-RELATED Training/CLE	8	8	8
Reviews	NEGOTIATION Informal	8	10	5
Reviews	HEARING in Court	8	65	0
CASE-RELATED	INVESTIGATION PsychoSocial	8	45	2
DrugCourt	POST-HEARING Initiate Monitoring	8	10	6
PostTermination	POST-HEARING Review Orders	8	18	1
Delinquency	OFFICE ADMINISTRATIVE	8	13	6
Motion Other	MOTION Other	8	45	3
RuleNisi	FILE Notes	8	25	2
PermancyPlan	INVESTIGATION Staffing	8	20	3
CASE-RELATED	INVESTIGATIONS Document review	8	90	1
RuleNisi	NEGOTIATION Informal	8	8	8
Adjudication	INVESTIGATION Home Evaluation	7	10	3
10DayHearing	FILE CLOSING	7	10	5
CASE-RELATED	CASE-RELATED Consultation	7	35	1
ProbableCause	NON-CASE-RELATED Consultation	7	15	3
Motion Other	MOTION Extend Custody	7	30	2
ProbableCause	NEGOTIATION Informal	7	10	5
PermancyPlan	POST-HEARING Other Monitoring	7	20	5
10DayHearing	CASE-RELATED Consultation	7	30	1
CASE-RELATED	PREHEARING Legal Research	7	20	5
TerminationOfGuardianship	CASE-RELATED Consultation	7	10	5
PermancyPlan	FILE Notes	7	30	1
ProbableCause	INVESTIGATIONS Document review	7	45	1
Adjudication	CALENDAR CALL	7	10	5
CASE-RELATED	MOTION Continuance	7	10	5
PermancyPlan	INVESTIGATION Key Parties	7	54	0
Reviews	INVESTIGATION Medical	7	18	4
PermancyPlan	INVESTIGATION Expert Other	7	7	7
NON-CASE-RELATED	INVESTIGATION Other	7	10	5
ProbableCause	ASSUME CASE RESPONSIBILITY	7	60	1
ProbableCause	INVESTIGATION Medical	7	10	5
RuleNisi	INVESTIGATION Other	7	10	5

NON-CASE-RELATED	CHOOSE CASE ACTIVITY	7	15	5
ProbableCause	POST-HEARING Review	7	14	5
	Orders			
10DayHearing	FILE Notes	7	45	1
Adjudication	SERVICES Referral	7	20	1
Adjudication	INVESTIGATIONS Document	7	60	1
	review			
PermancyPlan	INVESTIGATION Other	7	20	3
RuleNisi	HEARING in Court	7	15	3
PostTermination	FILE CLOSING	7	10	7
Disposition	POST-HEARING Initiate	7	10	5
	Monitoring			
CASE-RELATED	INVESTIGATION Other	7	40	0
PermancyPlan	INVESTIGATIONS Document	6	60	1
	review			
Termination	PREHEARING Legal Research	6	22	3
Disposition	FILE Notes	6	27	0
PermancyPlan	CASE-RELATED Consultation	6	15	1
Motion for Reunification	FILE Notes	6	30	1
Disposition	INVESTIGATION Medical	6	6	6
10DayHearing	INVESTIGATION Key Parties	6	60	0
Motion Other	HEARING in Court	6	20	1
TerminationOfGuardianship	POST-HEARING Review	6	7	5
	Orders			
CASE-RELATED	MOTION Other	6	6	6
Guardianships	POST-HEARING Initiate	6	6	6
	Monitoring			
Motion Other	INVESTIGATION Other	6	25	2
Delinquency	INVESTIGATION	6	6	6
	PsychoSocial			
Disposition	INVESTIGATIONS Document	6	35	2
	review			
Disposition	SERVICES Referral	6	15	2
RuleNisi	INVESTIGATION Key Parties	6	20	2
Adjudication	INVESTIGATION Key Parties	6	60	0
Adjudication	OFFICE ADMINISTRATIVE	6	10	5
Legitimation	INVESTIGATIONS Document	6	6	6
	review			
Termination	MOTION Continuance	6	10	3
PreTrial	INVESTIGATIONS Document	6	10	2
	review			
Reviews	POST-HEARING Other	6	15	3
	Documents			
ProbableCause	INVESTIGATION Key Parties	6	45	0
DrugCourt	FILE CLOSING	6	30	1
Motion Other	OFFICE ADMINISTRATIVE	6	6	6
TerminationOfGuardianship	INVESTIGATION Law	6	12	2
	Enforcement			

Reviews	INVESTIGATION Other	6	30	1
10DayHearing	INVESTIGATIONS Document review	6	40	2
Motion Other	NEGOTIATION Informal	6	12	2
ProbableCause	POST-HEARING Initiate Orders	6	30	3
Legitimation	POST-HEARING Review Orders	6	9	3
Reviews	POST-HEARING Initiate Orders	6	10	3
DrugCourt	ASSUME CASE RESPONSIBILITY	6	50	1
PostTermination	INVESTIGATIONS Document review	6	15	2
Guardianships	INVESTIGATIONS Document review	6	37	2
10DayHearing	HEARING in Court	6	40	1
Guardianships	HEARING Wait Time	6	17	2
Motion Other	MOTION Modify Custody	6	40	1
PermancyPlan	FILE CLOSING	6	12	2
CASE-RELATED	INVESTIGATION Key Parties	6	60	0
Reviews	INVESTIGATIONS Document review	5	35	1
10DayHearing	NEGOTIATION Conference	5	5	5
ProbableCause	HEARING Travel	5	5	5
TerminationOfGuardianship	INVESTIGATION Staffing	5	5	5
Adjudication	FILE CLOSING	5	25	1
RuleNisi	POST-HEARING Review Orders	5	5	5
Adjudication	CHOOSE CASE ACTIVITY	5	10	3
NON-CASE-RELATED	NON-CASE-RELATED JC Activities	5	6	5
PermancyPlan	POST-HEARING Other Documents	5	5	5
TerminationOfGuardianship	POST-HEARING Other Documents	5	5	5
ProbableCause	MOTION Other	5	5	5
Adjudication	POST-HEARING Other Monitoring	5	8	4
DrugCourt	HEARING Wait Time	5	15	3
Guardianships	INVESTIGATION Key Parties	5	30	0
ProbableCause	OFFICE ADMINISTRATIVE	5	13	2
CASE-RELATED	HEARING in Court	5	10	2
Citizen Panel Review	FILE Notes	5	5	5
Adjudication	INVESTIGATIONS Document review	5	25	1
DrugCourt	INVESTIGATION Other	5	10	2
ProbableCause	POST-HEARING Other	5	14	2

Reviews	Monitoring POST-HEARING Other	5	25	0
Termination	Monitoring FILE Notes	5	20	1
10DayHearing	NEGOTIATION Informal	5	10	2
TerminationOfGuardianship	OFFICE ADMINISTRATIVE	5	5	5
ProbableCause	INVESTIGATION Placement Visit	5	5	5
Legitimation	HEARING in Court	5	23	2
PermancencyPlan	SERVICES Referral	5	15	1
DrugCourt	CASE-RELATED Consultation	5	20	1
Motion Other	MOTION In-Court Review	5	10	1
Reviews	INVESTIGATION Counseling	5	15	1
Adjudication	Client Not in Person POST-HEARING Review	5	10	4
ProbableCause	Orders INVESTIGATION Staffing	5	5	5
Motion Other	POST-HEARING Initiate	5	5	5
ProbableCause	Monitoring CASE-RELATED Consultation	5	20	1
CASE-RELATED	INVESTIGATION Medical	5	5	5
Adjudication	INVESTIGATION Counseling	5	10	3
DrugCourt	Client Not in Person MOTION Extend Custody	5	5	5
Disposition	CASE-RELATED Consultation	5	12	3
TerminationOfGuardianship	INVESTIGATION Key Parties	5	35	1
Disposition	INVESTIGATION Key Parties	5	44	1
Termination	POST-HEARING Review	5	5	5
Reviews	Orders FILE Notes	5	55	0
Guardianships	FILE Notes	5	17	1
RuleNisi	CASE-RELATED Consultation	5	5	5
NON-CASE-RELATED	HEARING in Court	5	5	5
DrugCourt	INVESTIGATION Counseling	5	5	5
Reviews	Client in Person INVESTIGATIONS Document	5	27	1
ProbableCause	review MOTION Continuance	5	15	1
DrugCourt	POST-HEARING Other	5	5	5
10DayHearing	Monitoring INVESTIGATION Staffing	5	20	2
Guardianships	SERVICES Referral	5	5	5
Motion Other	POST-HEARING Review	5	15	3
Adjudication	Orders CASE-RELATED Consultation	5	25	1
Termination	INVESTIGATION Other	5	7	3
PreTrial	HEARING in Court	5	11	5
Reviews	MOTION Continuance	4	10	2

Motion Other	FILE Notes	4	30	0
Motion Other	INVESTIGATION Counseling	4	15	0
	Client in Person			
Termination	INVESTIGATION Key Parties	4	30	1
Guardianships	INVESTIGATION Other	4	7	2
DrugCourt	POST-HEARING Initiate	4	15	1
	Orders			
Adjudication	POST-HEARING Initiate	4	15	3
	Orders			
DrugCourt	INVESTIGATION Key Parties	4	17	0
Disposition	INVESTIGATION Other	4	20	0
DrugCourt	FILE Notes	4	50	1
Motion Other	CASE-RELATED Consultation	4	15	1
TerminationOfGuardianship	INVESTIGATION Counseling	4	20	2
	Client in Person			
Termination	OFFICE ADMINISTRATIVE	4	5	3
PreTrial	INVESTIGATION Counseling	4	10	3
	Client in Person			
Reviews	FILE CLOSING	4	30	0
Adjudication	INVESTIGATION Placement	4	10	2
	Visit			
Guardianships	NEGOTIATION Informal	4	16	2
Motion Other	INVESTIGATIONS Document	4	20	1
	review			
TerminationOfGuardianship	INVESTIGATIONS Document	4	5	3
	review			
Legitimation	FILE Notes	4	15	1
Motion Other	INVESTIGATION Key Parties	4	90	0
PermancyPlan	HEARING Wait Time	4	25	1
Motion Other	CALENDAR CALL	4	13	2
ProbableCause	SERVICES Referral	4	10	2
10DayHearing	INVESTIGATION Other	4	20	1
Motion Other	SERVICES Referral	4	20	1
PostTermination	FILE Notes	4	18	0
Guardianships	CASE-RELATED Consultation	4	10	3
Motion Other	MOTION Continuance	4	13	2
Reviews	CASE-RELATED Consultation	3	20	0
10DayHearing	PREHEARING Legal Research	3	5	2
Legitimation	INVESTIGATION Key Parties	3	8	1
Reviews	OFFICE ADMINISTRATIVE	3	3	3
Disposition	INVESTIGATION Counseling	3	5	2
	Client Not in Person			
DrugCourt	INVESTIGATION Law	3	3	3
	Enforcement			
10DayHearing	INVESTIGATION	3	3	3
	PsychoSocial			
Citizen Panel Review	INVESTIGATIONS Document	3	10	1
	review			

Adjudication	INVESTIGATION PsychoSocial	3	16	1
DrugCourt	INVESTIGATION Staffing	3	60	0
Reviews	INVESTIGATION Key Parties	3	60	0
TerminationOfGuardianship	INVESTIGATION Other	3	5	2
Reviews	MOTION Other	3	3	3
DrugCourt	INVESTIGATION Group Meeting	3	3	3
DrugCourt	POST-HEARING Review	3	6	2
CASE-RELATED	Orders POST-HEARING Review	3	5	2
NON-CASE-RELATED	Orders			
Motion for Reunification	INVESTIGATION Key Parties	3	10	1
Guardianships	INVESTIGATION Key Parties	3	10	2
Adjudication	INVESTIGATION Home Evaluation	3	3	3
Guardianships	POST-HEARING Initiate Monitoring	3	3	3
DrugCourt	ASSUME CASE RESPONSIBILITY	3	3	3
Motion Other	INVESTIGATIONS Document	3	12	1
Motion Other	review HEARING Wait Time	3	15	1
Disposition	INVESTIGATIONS Document review	3	3	3
Adjudication	POST-HEARING Other	3	5	2
PostTermination	Documents MOTION Other	3	10	1
Motion Other	INVESTIGATIONS Document	3	10	1
Motion Other	review FILE CLOSING	3	25	1
Disposition	INVESTIGATION Staffing	3	5	3
CASE-RELATED	POST-HEARING Review	3	10	1
Citizen Panel Review	Orders INVESTIGATION Expert	3	3	3
PermancyPlan	Other INVESTIGATION Key Parties	3	10	2
Adjudication	MOTION Continuance	3	10	1
Legitimation	MOTION Continuance	3	15	1
PostTermination	ASSUME CASE RESPONSIBILITY	3	3	3
DrugCourt	HEARING in Court	3	7	1
Reviews	HEARING in Court	2	20	0
Delinquency	CALENDAR CALL	2	3	1
Disposition	CHOOSE CASE ACTIVITY	2	2	2
Motion Other	POST-HEARING Other Monitoring	2	2	2
	INVESTIGATION Counseling	2	2	2

	Client Not in Person			
Disposition	PREHEARING Legal Research	2	2	2
10DayHearing	SERVICES Referral	2	2	2
PostTermination	CASE-RELATED Consultation	2	3	2
10DayHearing	CALENDAR CALL	2	2	2
PostTermination	INVESTIGATION Other	2	4	2
Legitimation	INVESTIGATION Other	2	5	1
PostTermination	INVESTIGATION Key Parties	2	10	1
Reviews	POST-HEARING Initiate	2	10	1
	Monitoring			
Adjudication	INVESTIGATION Law	2	5	2
	Enforcement			
DrugCourt	MOTION Other	2	2	2
PermancyPlan	APPEALS Preparation	2	2	2
Motion Other	INVESTIGATION	2	10	1
	PsychoSocial			
Reviews	INVESTIGATION	2	15	1
	PsychoSocial			
PreTrial	INVESTIGATION Other	2	5	1
Termination	POST-HEARING Other	2	2	2
	Monitoring			
DrugCourt	INVESTIGATION Placement	2	2	2
	Visit			
DrugCourt	INVESTIGATIONS Document	2	10	1
	review			
Motion Other	INVESTIGATION Expert	2	2	2
	Other			
RuleNisi	INVESTIGATION Home	2	2	2
	Evaluation			
Disposition	FILE CLOSING	2	6	0
Guardianships	NEGOTIATION Conference	2	2	2
DrugCourt	NON-CASE-RELATED	2	2	2
	Training/CLE			
PermancyPlan	INVESTIGATION Home	2	2	2
	Evaluation			
CASE-RELATED	CHOOSE CASE ACTIVITY	2	5	1
PostTermination	INVESTIGATION Counseling	1	1	1
	Client in Person			
Disposition	MOTION Continuance	1	1	1
10DayHearing	CHOOSE CASE ACTIVITY	1	2	1
Guardianships	CALENDAR CALL	1	1	1
10DayHearing	MOTION Continuance	1	5	1
PostTermination	SERVICES Referral	1	2	1
Termination	INVESTIGATION Counseling	1	3	0
	Client in Person			
10DayHearing	POST-HEARING Review	1	2	1
	Orders			
Reviews	CHOOSE CASE ACTIVITY	1	1	1

Guardianships	POST-HEARING Other Monitoring	1	1	1
Citizen Panel Review	INVESTIGATION Law Enforcement	1	1	1
Legitimation	CHOOSE CASE ACTIVITY	1	1	1
10DayHearing	OFFICE ADMINISTRATIVE	1	5	1
Citizen Panel Review	OFFICE ADMINISTRATIVE	1	5	0
CASE-RELATED	MOTION Extend Custody	1	1	1
Motion Other	CHOOSE CASE ACTIVITY	1	1	1
DrugCourt	NEGOTIATION Informal	1	3	1
DrugCourt	CHOOSE CASE ACTIVITY	0	0	0

Appendix D: Time Spent with Parties

Table A3: Time Spent with Parties by CAA

	1		2		3		4		5		6		7		8		9		10	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Time with Legal Custodian	96	3.97	0	0	8	0.4	0	0	0	0	15	0.46	10	0.4	18	2.45	110	2.53	86	2.5
Time with Mother	400	16.55	174	17.66	261	12.91	662	31.89	168	10.47	490	14.91	520	20.55	17	2.32	330	7.58	715	20.81
Time with Child	273	11.29	152	15.43	334	16.52	261	12.57	162	10.1	476	14.48	275	10.87	105	14.31	516	11.86	591	17.2
Time with Father-Biological	23	0.95	88	8.93	18	0.89	23	1.11	10	0.62	25	0.76	18	0.71	20	2.72	10	0.23	18	0.52
Time with Father-Legal	138	5.71	0	0	58	2.87	256	12.33	33	2.06	5	0.15	175	6.92	0	0	133	3.06	67	1.95
Time with Father-Putative	0	0	0	0	0	0	20	0.96	0	0	140	4.26	0	0	0	0	0	0	16	0.47
Time with Step-Father	0	0	0	0	30	1.48	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Time with Maternal Grandmother	110	4.55	51	5.18	138	6.82	359	17.29	10	0.62	101	3.07	195	7.71	29	3.95	308	7.08	201	5.85
Time with Paternal Grandmother	0	0	10	1.02	16	0.79	0	0	20	1.25	201	6.11	210	8.3	0	0	72	1.65	49	1.43
Time with Maternal Grandfather	0	0	0	0	30	1.48	10	0.48	10	0.62	0	0	0	0	15	2.04	20	0.46	6	0.17
Time with Paternal Grandfather	0	0	17	1.73	0	0	26	1.25	0	0	88	2.68	0	0	0	0	4	0.09	36	1.05
Time with Maternal Aunt	111	4.59	16	1.62	58	2.87	0	0	14	0.87	67	2.04	66	2.61	15	2.04	80	1.84	239	6.96
Time with Paternal Aunt	49	2.03	0	0	57	2.82	10	0.48	20	1.25	0	0	6	0.24	0	0	0	0	24	0.7
Time with Maternal Uncle	45	1.86	0	0	0	0	0	0	10	0.62	0	0	64	2.53	0	0	0	0	106	3.08
Time with Paternal Uncle	11	0.46	0	0	0	0	10	0.48	0	0	104	3.16	0	0	0	0	0	0	40	1.16
Time with Nephew	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Time with Niece	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Time with Cousin	0	0	3	0.3	0	0	0	0	0	0	5	0.15	56	2.21	0	0	35	0.8	80	2.33
Time with OtherRelative	50	2.07	115	11.68	0	0	0	0	0	0	0	0	0	0	0	0	55	1.26	13	0.38
Time with Non-Relative Caregiver	53	2.19	15	1.52	0	0	0	0	0	0	0	0	5	0.2	5	0.68	0	0	0	0
Time with Foster Parent	248	10.26	21	2.13	0	0	0	0	62	3.87	300	9.13	44	1.74	60	8.17	358	8.23	204	5.94
Time with MotherAttorney	749	30.99	0	0	489	24.18	549	26.45	296	18.45	633	19.26	628	24.82	32	4.36	684	15.72	420	12.22
Time with FatherAttorney	301	12.45	0	0	131	6.48	468	22.54	89	5.55	206	6.27	15	0.59	0	0	451	10.37	62	1.8
Time with GuardianAttorney	79	3.27	0	0	0	0	0	0	0	0	0	0	46	1.82	0	0	45	1.03	0	0
Time with OtherAttorney	102	4.22	33	3.35	296	14.64	102	4.91	0	0	81	2.46	231	9.13	0	0	140	3.22	5	0.15
Time with Foster Parent	248	10.26	21	2.13	0	0	0	0	62	3.87	300	9.13	44	1.74	60	8.17	358	8.23	204	5.94
Time with DFCS Caseworker	883	36.53	125	12.69	738	36.5	716	34.49	410	25.56	713	21.69	834	32.96	216	29.43	1136	26.11	915	26.63

Time with DFCS Supervisor	99	4.1	3	0.3	55	2.72	35	1.69	15	0.94	42	1.28	41	1.62	0	0	37	0.85	81	2.36
Time with CPS Caseworker	60	2.48	17	1.73	35	1.73	2	0.1	60	3.74	149	4.53	25	0.99	9	1.23	0	0	8	0.23
Time with SAAG	1114	46.09	0	0	671	33.18	757	36.46	424	26.43	709	21.57	775	30.63	168	22.89	1323	30.41	358	10.42
Time with Medical Provider	299	12.37	0	0	16	0.79	283	13.63	0	0	0	0	20	0.79	0	0	35	0.8	0	0
Time with Psychologist	0	0	0	0	43	2.13	30	1.45	16	1	0	0	30	1.19	0	0	58	1.33	51	1.48
Time with Teacher	0	0	0	0	0	0	0	0	0	0	0	0	0	0	10	1.36	0	0	0	0
Time with Counselor	0	0	0	0	45	2.23	0	0	0	0	0	0	42	1.66	0	0	0	0	0	0
Time with Judge	23	0.95	0	0	0	0	308	14.84	20	1.25	0	0	0	0	1	0.14	472	10.85	13	0.38
Time with Child Advocate	91	3.76	8	0.81	62	3.07	369	17.77	110	6.86	45	1.37	464	18.34	12	1.63	393	9.03	87	2.53
Time with Investigator	59	2.44	0	0	0	0	38	1.83	35	2.18	0	0	89	3.52	0	0	92	2.11	18	0.52
Time with Probation Officer	16	0.66	0	0	27	1.34	25	1.2	15	0.94	10	0.3	15	0.59	0	0	52	1.2	101	2.94
Time with Other	575	23.79	238	24.16	178	8.8	640	30.83	196	12.22	461	14.02	312	12.33	162	22.07	530	12.18	372	10.83
Time with CASA	63	2.61	0	0	224	11.08	289	13.92	526	32.79	347	10.56	56	2.21	25	3.41	682	15.67	80	2.33

Appendix E: Kenny A Consent Decree