

Since 2001 Ms. Berlin has been a Senior Managing Director of Helm Holdings International, a privately-owned, Miami-based holding company that exercises consolidated operating, financial and strategic planning services to more than 100 companies operating throughout Latin America, Central America, the Caribbean and south Florida.

In that capacity, Ms. Berlin serves as a Director of Banco de Credito (Colombia); Credit Bank & Trust Company (Cayman Islands); Helm Investment Advisors (Colombia); Machinery & Energy Limited (Bahamas); and Parkdale Services Corp. (a Trinidadian energy company). She is also an advisory member of numerous internal Boards of the Helm Group, including Gecolsa S.A. (the Caterpillar dealer for Colombia); Helm Bank (a Florida state chartered bank), and Energy International, Inc. (energy dealer for Latin America and the Caribbean).

Her role in the Helm Group is to act as a senior executive with general supervisory responsibilities, including strategic planning, coordination of risk and transaction management and legal oversight, principally for the following groups: (a) the Financial Group, consisting of five banks and related businesses, including an investment advisor, a trust company, a securities trading company and an insurance brokerage company; and (b) the Machinery and Energy Group, consisting of Caterpillar equipment dealers for Colombia, Guyana and the Bahamas and a number of energy construction and engineering companies operating throughout the region.

Prior to joining the Helm Group, Ms. Berlin practiced law for more than 25 years at Shearman & Sterling in New York City where she became the first woman corporate partner in 1981. In her legal practice Ms. Berlin represented foreign and domestic commercial banking, investment banking and corporate clients, particularly in multinational, syndicated finance transactions. She also gained extensive experience in complex senior secured financings, leveraged acquisition financings, public and private subordinated financings, project financings, private placements and tax-structured financings. In addition, she practiced generally in the areas of corporate finance (public and private) and mergers and acquisitions. Among her many administrative responsibilities, she served as a Practice Group Leader for the Bank Finance and Bankruptcy Group, the lead partner for the HR group of the firm and was co-chair of its compensation committee, its billings and collections committee, its insurance committee and its charitable contributions committee.

Since 2002, Ms. Berlin has served on the Board of Directors of Birk's & Mayor's, Inc., a luxury jewelry company which is an AMEX-listed Canadian corporation with retail operations in the Southeast United States and throughout Canada. She is currently Chairman of the Corporate Governance and Nominating Committee and a member of the Audit Committee.

Ms. Berlin also serves on the Board of Directors of The Commonwealth Institute of South Florida, a not-for-profit organization serving women entrepreneurs, and is a member of The Strategic Forum, South Florida Chapter, a professional group of senior

business executives in South Florida. She is a member of the International Women's Forum, South Florida Chapter and was a participant in 2007 in the American Women Leadership Summit in Amman, Jordan in which 50 businesswomen from the United States were invited by the State Department to meet with 50 Middle Eastern businesswomen to promote international entrepreneurship.

Ms. Berlin graduated from Barnard College in 1968 with highest honors in Art History, received an M.A. in Art History in 1970 from Columbia University and a J.D. from Columbia Law School in 1973 where she was an editor of the Columbia Law Review and a Harlan Fiske Stone Scholar. Immediately following law school she spent a year as a legislative assistant to U.S. Senator Joseph Biden.